



Agenda
Regional Conference on
Enhancing the Performance of Peacekeeping Operations: From Mandate to Exit
18-19 November 2018
Conrad Hotel, Cairo – Egypt

Sunday 18 November 2018	
8:00 – 9:00	Registration
9:00 – 9:30	<p>Opening Remarks</p> <p>Hamdi Loza, Deputy Minister of Foreign Affairs, Arab Republic of Egypt</p> <p>Partners</p> <ul style="list-style-type: none"> - Masaki Noke, Ambassador of Japan to the Arab Republic of Egypt and Former Director General of the Secretariat of the International Peace Cooperation Headquarters (Prime Minister Cabinet Office), Japan - Anne Kjersti Frøholm, Specialist Director for Peace Operations, Ministry of Foreign Affairs, Kingdom of Norway - Larisa Galadza, Director General, Peace and Stabilization Operations Program, Global Affairs Canada <p>Keynote Speech</p> <p>Jean-Pierre Lacroix, United Nations Under-Secretary-General for Peacekeeping Operations</p>
9:30 – 9:45	Group Photo
9:45 – 10:45	<p>Session 1: “UN Peacekeeping in Complex Environments”</p> <p><u>Panel</u></p> <ul style="list-style-type: none"> - Jean-Pierre Lacroix, United Nations Under-Secretary-General for Peacekeeping Operations - Wahid Ezzat, Assistant Minister of Defense for Special Forces and Border Guard, Arab Republic of Egypt - Adeniyi Adejimi Osinowo, Commandant, National Defence College (NDC), Federal Republic of Nigeria - Henrietta Joy Abena Nyarko Mensa-Bonsu, Member of the High Level Independent Panel on Peace Operations (HIPPO), Ghana <p><u>Moderator</u></p> <ul style="list-style-type: none"> - Ashraf Swelam, Director General, Cairo International Center for Conflict Resolution, Peacekeeping and Peacebuilding (CCCCPA)



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Guiding Questions

- What are some of the trends shaping today’s peacekeeping environments? What are the challenges they pose for current and future peacekeeping operations, from mandate to exit? What do these challenges mean for TCCs/PCCs?
- How does the UN Secretary General’s A4P advance the recommendations of the High Level Independent Panel on Peacekeeping Operations (HIPPO)? How to ensure that the implementation of the A4P translates into tangible improvements in the performance of peacekeeping operations? What are TCCs/PCCs looking for in the ongoing reform efforts?
- How to enhance the complementarity of efforts between UN Peacekeeping missions and other efforts on the ground (political processes, peacebuilding, counterterrorism, etc.)?

10:45 – 11:15

Coffee Break and Press Interviews

11:15 – 12:45

Session 2: “Prioritized and Achievable Mandates”

Panel

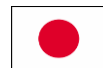
- **Mahamane Amadou Maiga**, *Permanent Secretary General, Ministry of Foreign Affairs and International Cooperation, Republic of Mali*
- **David Haeri**, *Director, Division of Policy, Evaluation and Training, UN Department of Peacekeeping Operations (UN DPKO)/ UN Department of Field Support (UN DFS)*
- **Åsa Theander**, *Deputy Director, Department for UN Affairs, Ministry for Foreign Affairs, Kingdom of Sweden*

Moderator

- **Gustavo de Carvalho**, *Senior Researcher, Peace Operations and Peacebuilding Program, Institute for Security Studies (ISS)*

Guiding Questions

- What changes need to be introduced to the mandating process (design, implementation, and review of UN peacekeeping mandates) to ensure that mandates contribute to resolving, rather than managing, conflicts? How to ensure that mandates are adaptable to changing field dynamics and are advancing a broader political strategy?
- How will the new comprehensive performance assessment system (CPAS) strengthen the process of mandate implementation and review? Where do responsibility and accountability lay (UN Secretariat/TCCs and PCCs/the Security Council/Host nations)?
- How can the Secretary-General’s reports and other inputs further enhance the Security Council’s ability to make better informed decisions during mandate design, review, and implementation?



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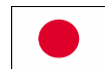
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<p>12:45 – 14:30</p>	<p>Lunch hosted by the Government of Canada</p> <p style="text-align: center;">Keynote Speech</p> <p style="text-align: center;">Kristin Lund, Head of Mission and Chief of Staff, United Nations Truce Supervision Organization (UNTSO)</p> <p style="text-align: center;">Larisa Galadza, Director General, Peace and Stabilization Operations Program, Global Affairs Canada</p>
<p>14:30 – 16:00</p>	<p style="text-align: center;">Session 3: “Readiness and Discipline of Peacekeepers”</p> <p><u>Panel</u></p> <ul style="list-style-type: none"> - Lisa Buttenheim, United Nations Assistant Secretary General for Field Support - Yaya Sere, Director, Peace Support Operations Department, Ministry of Defense, Burkina Faso - Sivuyile Bam, Head, Peace Support Operations Division, African Union (AU) - Ata Yenigun, Chief, Selection and Recruitment Section, Police Division, UN Department of Peacekeeping Operations (UN DPKO) <p><u>Moderator</u></p> <ul style="list-style-type: none"> - Colin Townson, Deputy Director, Peace Operations Policy, Peace and Stabilization Operations Program, Global Affairs Canada <p style="text-align: center;"><u>Guiding Questions</u></p> <ul style="list-style-type: none"> - How to better align mission deployments with the operational requirements in the field? How to ensure that peacekeepers (military/police/civilian) have adequate equipment and capabilities to operate with greater efficiency in complex environments? How to strengthen partnerships in training and capacity building? - To what extent has the UN Peacekeeping Capability Readiness System (PCRS) been successful in mobilizing specialized capabilities and key enablers? How to ensure a greater utilization of the system? - How can the UN make further visible and measurable improvements in preventing and addressing sexual exploitation and abuse?
<p>19:00</p>	<p>Dinner hosted by the Egyptian Ministry of Defense</p>



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United Nations Entity for Gender Equality
and the Empowerment of Women

Monday 19 November 2018

9:00 – 10:30

Session 4: “Integrated Mission Performance”

Panel

- **Mourad Wahba**, *United Nations Assistant Secretary General, Assistant Administrator of UNDP and Director of the UNDP Regional Bureau for Arab States*
- **Birame Diop**, *Chief of Staff to the President of the Republic, Republic of Senegal*
- **Kenneth Gluck**, *Deputy Special Representative and Deputy Head of the United Nations Multidimensional Integrated Stabilization Mission in the Central African Republic (MINUSCA)*
- **David Haeri**, *Director, Division of Policy, Evaluation and Training, UN Department of Peacekeeping Operations/ Department of Field Support (UN DPKO/DFS)*
- **Jean-Marc Séré-Charlet**, *Deputy Director of the UN Division, Ministry of Foreign Affairs, French Republic*

Moderator

- **Alexandra Novosseloff**, *Non-Resident Senior Fellow, International Peace Institute (IPI) and member of the Effectiveness of Peace Operations Network (EPON)*

Guiding Questions

- What are some of the major operational gaps and challenges in today’s peacekeeping missions? How can the composition/configuration of peacekeeping missions be adapted to evolving operational dynamics and circumstances on the ground?
- What are the potential benefits of ongoing reforms of the UN Peace and Security pillar in terms of operational coherence and coordination in UN peacekeeping, both at the Headquarters and the field? How should these changes reflect positively upon the overall mission performance?
- How will an integrated performance policy framework drive change in the field? Where do responsibility and accountability lay (UN Secretariat/TCCs and PCCs/the Security Council/Host nations/other partners)? How to ensure a comprehensive assessment of mission performance?
- What are some of the lessons learned from integrated operations (i.e. MINUSMA) and what kinds of operational partnerships/ coordination efforts are necessary to improve performance on the ground?
- How can women’s participation in peace operations contribute to more effective adaptation to changes in the evolving operational dynamics and circumstances?

10:30 – 11:00	Coffee Break
11:00 – 12:15	<p>Breakout Discussions</p> <p style="text-align: center;"><i>Breakout Discussion 1: “Leadership, Command & Control”</i></p> <p><u>Lead</u></p> <ul style="list-style-type: none"> - Ossama El Moghazy, <i>Acting Police Commissioner, United Nations Multidimensional Integrated Stabilization Mission in the Central African Republic (MINUSCA)</i> - Sylvain Roy, <i>Senior Policy Advisor, Conduct and Discipline Unit, UN Department of Field Support (UN DFS)</i> <p><u>Guiding Questions</u></p> <ul style="list-style-type: none"> - What are some of the challenges relating to command and control arrangements in UN peacekeeping? How can greater operational oversight be achieved? - Leadership is critical for effective command and control. What skills and competencies are sought after in mission leaders and how can we assess performance? - How to overcome persistent barriers preventing women from attaining leadership positions? What are some of the best practices in your organizations that help support experienced and qualified women gain access to leadership positions? <p style="text-align: center;"><i>Breakout Discussion 2: “Safety and Security of Peacekeeping Personnel”</i></p> <p><u>Lead</u></p> <ul style="list-style-type: none"> - David Haeri, <i>Director, Division of Policy, Evaluation and Training, UN Department of Peacekeeping Operations/Department of Field Support (UN DPKO/DFS)</i> - Ata Yenigun, <i>Chief, Selection and Recruitment Section, Police Division, UN Department of Peacekeeping Operations (UN DPKO)</i> <p><u>Guiding Questions</u></p> <ul style="list-style-type: none"> - With UN peacekeeper fatalities in 2017 at their highest levels since 1994, and with peacekeeping missions increasingly operating in high-risk environments, how to deal with threats to the safety and security of peacekeepers? - Does the UN Action Plan on improving safety and security for peacekeepers go far enough? How will the implementation of the Action Plan positively contribute to enhancing peacekeeping performance? <p style="text-align: center;"><i>Breakout Discussion 3: “Peacekeeping Mission Support and Equipment”</i></p>

	<p><u>Lead</u></p> <ul style="list-style-type: none"> - Houston Fergusson, <i>Chief, Strategic Support Service, Logistics Support Division, UN Department of Field Support (UN DFS)</i> <p><u>Guiding Questions</u></p> <ul style="list-style-type: none"> - Mission support is a key enabler for mandate implementation. What is necessary to achieve more rapid and effective mission support? How to ensure UN field support that is fit for purpose (i.e. fit for the needs of the mission)? - Inadequate equipment affects the overall performance of a peacekeeping mission. How to address shortfalls in contingent-owned equipment? - What needs to be done to ensure more effective medical support planning and delivery in high-risk environments? <p style="text-align: center;">Breakout Discussion 4: “Women’s Participation in UN Peacekeeping”</p> <p><u>Facilitators</u></p> <ul style="list-style-type: none"> - Larisa Galadza, <i>Director General, Peace and Stabilization Operations Program, Global Affairs Canada</i> - Fiona Pearce, <i>Military Gender Advisor to the Office of Military Affairs, UN Department of Peacekeeping Operations (UN DPKO)</i> - Anita Asmeh, <i>Ghana Armed Forces, Republic of Ghana</i> <p><u>Guiding Questions</u></p> <ul style="list-style-type: none"> - How does fostering an inclusive and diverse culture in police and military environments at home and in missions make for better peacekeeping? - What are the barriers to increasing both the number of women military and police personnel, as well as their meaningful and ongoing participation and engagement in peacekeeping efforts? - What can Troop and Police Contributing Countries do to remove barriers and increase their deployment of women? What can peacekeeping missions do better to address women’s concerns? - How can we foster a culture of gender equality in peacekeeping? - What role do men play in advancing a culture of gender equality in peacekeeping?
<p>12:15 – 13:15</p>	<p>Lunch</p>
<p>13:15 – 14:30</p>	<p style="text-align: center;">Session 5: “Transition and Exit: Towards Sustaining Peace”</p> <p><u>Panel</u></p> <ul style="list-style-type: none"> - Oscar Fernandez-Taranco, <i>United Nations Assistant Secretary General for Peacebuilding Support</i>

- **Farid Zarif**, *Former Special Representative of the Secretary-General and Head of United Nations Mission in Liberia (UNMIL)*
- **Hassan Hamed**, *Director, Peace and Humanitarian Affairs, Ministry of Foreign Affairs, Republic of Sudan*

Moderator

- **Ihab Awad**, *Deputy Assistant Minister for UN Affairs, Ministry of Foreign Affairs, Arab Republic of Egypt*

Guiding Questions

- How to ensure that peacekeeping is part of a larger and comprehensive political strategy aimed at sustaining peace? What indicative guidelines should the Security Council and the UN Secretariat consider to this end during the life cycle of a peacekeeping mission?
- How to better plan and manage the transition and drawdown of contemporary UN peacekeeping missions? What are the potential impact of UN reforms (the Development and Peace and Security pillars) on improving this process?
- How to better assess the operational requirements for the transition and exit of UN peacekeeping missions? How to ensure better coordination with UN country teams?
- How to improve peacekeeping missions' contribution to enhancing national capacities and entities, and ensure national ownership and sustainable peace?

14:30 – 16:00

Session 6: “Strengthening Partnerships and Cooperation in Peacekeeping”

Panel

- **Hester Adriana Paneras**, *Head, Institutional and Operational Partnerships, United Nations Office to the African Union (UNOAU)*
- **Jibecke Joensson**, *Policy Officer, Policy Partnerships and Agreement, Crisis Management and Planning Directorate (CMPD), European External Action Service (EEAS)*
- **Sivuyile Bam**, *Head, Peace Support Operations Division, African Union (AU)*
- **Paul Williams**, *Associate Professor of International Affairs, George Washington University*

Moderator

- **Aly Erfan**, *Member of CCCPA’s International Advisory Board and Professor of Practice, School of Global Affairs and Public Policy (GAPP), American University in Cairo*

Guiding Questions

- How can the UN effectively leverage the comparative advantage of regional and sub-regional organizations? How to enhance collaboration and planning between the UN and the African Union (AU) and the European Union (EU), taking into

	<p>account a clear delineation of roles?</p> <ul style="list-style-type: none"> - What lessons can be learned from the AU-UN partnership (e.g. UNAMID, AMISOM)? - How do the different operational doctrines/cultures of various actors, compounded with the lack of coordination amongst them, affect the overall performance of the mission (from mandate to exit)? How can we make better use of the full range of operational partnerships in the field? - How to ensure adequate, predictable, and sustained funding for current and future regionally-led peacekeeping missions?
<p>16:00 – 16:15</p>	<p>Coffee Break</p>
<p>16:15 – 17:00</p>	<p style="text-align: center;">Wrap-Up Session: Towards Enhanced Performance of Peacekeeping Operations</p> <p><u>Moderators</u></p> <ul style="list-style-type: none"> - Ihab Awad, Deputy Assistant Minister for UN Affairs, Ministry of Foreign Affairs, Arab Republic of Egypt - Ashraf Swelam, Director General, Cairo International Center for Conflict Resolution, Peacekeeping and Peacebuilding (CCCCPA)
<p>17:00</p>	<p style="text-align: center;">Closing Remarks H.E. Sameh Shoukry <i>Minister of Foreign Affairs, Arab Republic of Egypt</i></p>